School Renewal Plan Cover Page

Renewal Plan for 5 Year Cycle: 2018/19 to 2023/24 Upcoming School Year: 2023/24

School Name:	Lake Murray Elem
SIDN:	3201056
Plan Submission:	School utilizes Cognia
Grade Span:	PK To 5
District:	Lexington 01
Address 1:	205 Wise Ferry Road
Address 2:	
City:	Lexington, SC
Zip Code:	29072
School Renewal Plan Contact Person:	Jennifer Stanley
School Plan Contact Phone:	803-821-3101
School Plan E-mail Address:	jstanley@lexington1.net

Required Signature Page

The school renewal plan, or annual update, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) (S.C. Code Ann. §59-139-10 et seq. (Supp. 2004)), the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 et seq. (Supp. 2004)), and SBE Regulation 43-261. The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the School Improvement Council, and the School Read to Succeed Literacy Leadership team lead are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

Assurances for the School Renewal Plans

The assurance pages following this page have been completed and the district superintendent s and school principal s signature below attests that the school/district complies with all applicable assurances requirements including ACT 135 assurance pages.

Required Printed Names and Signatures

Superintendent					
Dr. Gerrita Postlewait Printed Name	Signature Posthurus	4-11-23 Date			
Principal		£			
Jennifer Stanley Printed Name	Signature Signature	3 9 23 Date			
Chairperson, District Board of Tr	ustees				
Anne Marie Green Printed Name	Signature Signature	<u>4-11-23</u> Date			
Chairperson, School Improvemen	t Council / 1	/			
Kathyrn Zellers Printed Name	Signature Signature	3/8/23 Date			
School Read To Succeed Literacy Leaguership Team Dead					
Shannon Sharp Printed Name	Signature Signature	3923 Date			

Assurances for School Renewal Plan

Assurances checked below, along with the signature page signed by the superintendent and school principal, attest that the school complies with all applicable regulatory and statutory requirements listed.

•	dhood Development and Academic Assistance Act (Act 135) Assurances Ann §59-139-10 et seq. (Supp. 2004))
Yes	Academic Assistance, PreK–3 The school makes special efforts to assist children in PreK–3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
Yes	Academic Assistance, Grades 4–12 The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
Yes	Parent Involvement The school encourages and assists parents in becoming more involved in their children's education. Some examples of parental involvement initiatives include making special efforts to meet with parents at times more convenient for them; providing parents with their child's individual test results and an interpretation of the results; providing parents with information on the district's curriculum and assessment program; providing frequent, two way communication between home and school; providing parents an opportunity to participate on decision making groups; designating space in schools for parents to access educational resource materials; including parent involvement expectations as part of the principal's and superintendent's evaluations; and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.
Yes	Staff Development The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised Standards for Staff Development.
Yes	Technology The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.
Yes	Innovation The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students.
Yes	Collaboration The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).

Yes	Developmental Screening The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.
Yes	Half-Day Child Development The school provides half-day child development programs for four-year-olds (some districts fund full-day programs). The programs usually function at primary and elementary schools. However, they may be housed at locations with other grade levels or completely separate from schools.
Yes	Developmentally Appropriate Curriculum for PreK–3 The school ensures that the scope and sequence of the curriculum for PreK–3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.
Yes	Parenting and Family Literacy The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and how to be full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriate education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but is generally most appropriate for parents of children at the primary and elementary school levels and below as well as for secondary school students who are parents. Family Literacy program goals are to strengthen parental involvement in the learning process of preschool children ages birth through five years; to promote school readiness of preschool children; to offer parents special opportunities to improve their literacy skills and education; to provide parents a chance to recover from dropping out of school; and to identify potential developmental delays in preschool children by offering developmental screening.
Yes	Recruitment The district makes special and intensive efforts to recruit and give priority to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): parent without a high school graduation or equivalency, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.
Yes	Coordination of Act 135 Initiatives with Other Federal, State, and District Programs The district ensures as much program effectiveness as possible by developing a district-wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

Stakeholder Involvement for School Renewal Plan

List the name of persons who were involved in the development of the School Renewal Plan. A participant for each numbered position is required.

	Position	Name
1.	Principal	Jennifer Stanley
2.	Teacher	Stephanie Ricard
3.	Parent/Guardian	Miranda Mulligan
4.	Community Member	Kyle Lambert
5.	Paraprofessional	Susan Locklier
6.	School Improvement Council Member	Kathyrn Zellers
7.	Read to Succeed Reading Coach	Shannon Sharp
8.	School Read To Succeed Literacy Leadership Team Lead	Shannon Sharp
9.	School Read To Succeed Literacy Leadership Team Member	Ashley Yelman
	OTHERS (May include school board members, district or school administrators, students, I representatives, university partners, Head Start representatives, First Step representatives, etc.) ** Must include the School Literacy Leadership Team for Read to Succeed	, ,
	School Read To Succeed Literacy Leadership Team Member	Stephanie Ricard
	School Read To Succeed Literacy Leadership Team Member	Jenni Smith
	School Read To Succeed Literacy Leadership Team Member	Kristen Bodmer
	School Read To Succeed Literacy Leadership Team Member	Gail Harries
	School Read To Succeed Literacy Leadership Team Member	Jessica Potts
	School Read To Succeed Literacy Leadership Team Member	Shannon Sharp
	School Read To Succeed Literacy Leadership Team Member	Carrie Carroll
	School Read To Succeed Literacy Leadership Team Member	Leisa Clamp

District Requested Strategic/Renewal Plan Waiver

The State Board of Education has the authority to waive regulations pursuant to (SBE Regulation 43-261) (C) District and School Planning which states the following:

Upon request of a district board of trustees or its designee, the State Board of Education may waive any regulation that would impede the implementation of an approved district strategic plan or school renewal plan.

All waivers must be requested in writing, signed by the local superintendent, and approved by the local school board prior to being sent to State Accountability. Use the following link to obtain more information on the waiver process: http://ed.sc.gov/districts-schools/state-accountability/waiver-requests/

District Wavier Requested and Approved	Explain how the SBE Regulation would impede the implementation of an approved district strategic or school renewal plan.
1. Extension for initial District Strategic and School Renewal Plans (SBE Regulation 43-261)	
2. Teachers teaching more than 1500 minutes (SBE Regulation 43-205)	
3. Teachers teaching more than 4 preps (SBE Regulation 43-205)	
4. High School Principal over two schools or grades more than 9-12 (SBE Regulation 43-205)	
5. Other (Include the SBE Regulation number to be waived)	Lexington County School District One received a waiver for SBE Regulations 43-231 (II), 43-232 (I), 43-234 (VI)(C)(1), 43-234 (II)(b), and 43-234 (VI)(C)(I) from the S.C. Department of Education, which gives our students enrolled in the Lexington One Online Learning Academy access to a flexible pathway to the next grade level that is not bound by pace, place, or time. This waiver empowers students to demonstrate mastery of standards through synchronous and asynchronous teaching and learning experiences.
6. Other (Include the SBE Regulation number to be waived)	



Lake Murray Elementary School 2018 - 2023 Strategic Plan

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Lexington District One Vision

Empower each child to design the future.

Lexington District One Mission

Our mission is to cultivate
a caring community
where ALL learners
are extraordinary communicators,
collaborators, creators and critical thinkers.

System Commitments

The idea of 'system commitments' rather than strategic goals indicates that these are promises we make to ourselves, our students and our community, rather than numerical goals to check off. Annual performance goals will be driven by our commitments.

- 1. All students, regardless of circumstances, advance on time, prepared to graduate and ready to enter college, the military or industry with certification.
- 2. Teaching and learning develop power skills in all students.
- 3. Our schools are service-oriented centers of learning, committed to family and community partnerships.
- 4. Every adult will be equipped with the skills and resources necessary to advocate for and ensure the success of all students.

LMES 2021-22 Report Card

	Year	Group	Subgroup	%	Text Level % Meets or Exceeds for Lake Murray Elementary School	Number of Students	
	21-22	All	All	81.2%		(515 / 634)	
	-1	ELL	ELL	75.7%		(53 / 70)	
			Not ELL	81.9%		(462 / 564)	
		Gender	Female	81.5%		(255 / 313)	
			Male	81.0%		(260 / 321)	
		InstrSetting	Not Special Ed	85.5%		(484 / 566)	
			Special Ed	45.6%		(31 / 68)	
		Race	Black / Latinx	71.6%		(63 / 88)	
			White / Other	82.8%		(452 / 546)	
	20-21	All	All	78.3%		(483 / 617)	
		ELL	Not ELL	79.0%		(443 / 561)	
			ELL	71.4%		(40 / 56)	
		Gender	Female	81.7%		(237 / 290)	
			Male	75.2%		(246 / 327)	
		InstrSetting	Not Special Ed	81.4%		(451 / 554)	
			Special Ed	50.8%		(32 / 63)	
		Race	Black / Latinx	76.3%		(71 / 93)	
			White / Other	78.6%		(412 / 524)	
Reading	19-20	All	All	85.5%		(542 / 634)	
Grades 1-5		ELL	Not ELL	86.1%		(501 / 582)	
			ELL	78.8%		(41 / 52)	
		Gender	Female	86.3%		(271 / 314)	
			Male	84.7%		(271 / 320)	
		InstrSetting	Not Special Ed	89.8%		(502 / 559)	
			Special Ed	53.3%		(40 / 75)	
		Race	Black / Latinx	80.4%		(74 / 92)	
			White / Other	86.3%		(468 / 542)	
	18-19	All	All	83.8%		(497 / 593)	
		ELL	Not ELL	84.4%		(461 / 546)	
			ELL	76.6%		(36 / 47)	
		Gender	Female	84.2%		(239 / 284)	
			Male	83.5%		(258 / 309)	
		InstrSetting	Not Special Ed	87.5%		(470 / 537)	
			Special Ed	48.2%		(27 / 56)	
		Race	Black / Latinx	74.7%		(71 / 95)	
			White / Other	85.5%		(426 / 498)	
	17-18	All	All	90.1%		(528 / 586)	
		ELL	Not ELL	90.5%		(507 / 560)	
				ELL	80.8%		Pa216/26) of

	Year	Group	Subgroup	%	Text Level % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	17-18	Gender	Female	90.6%		(260 / 287)
			Male	89.6%		(268 / 299)
		InstrSetting	Not Special Ed	94.8%		(494 / 521)
			Special Ed	52.3%		(34 / 65)
		Race	Black / Latinx	84.4%		(76 / 90)
			White / Other	91.1%		(452 / 496)
	16-17	All	All	78.5%		(432 / 550)
		ELL	Not ELL	78.8%		(419 / 532)
			ELL	72.2%		(13 / 18)
		Gender	Female	79.5%		(206 / 259)
			Male	77.7%		(226 / 291)
		InstrSetting	Not Special Ed	83.5%		(400 / 479)
			Special Ed	45.1%		(32 / 71)
		Race	Black / Latinx	73.0%		(46 / 63)
			White / Other	79.3%		(386 / 487)
D I'	15-16	All	All	51.3%		(163 / 318)
Reading Grades 1-5		ELL	Not ELL	51.2%		(155 / 303)
Glades 1-5			ELL	53.3%		(8 / 15)
		Gender InstrSetting Race	Female	58.0%		(87 / 150)
			Male	45.2%		(76 / 168)
			Not Special Ed	58.6%		(153 / 261)
			Special Ed	17.5%		(10 / 57)
			Black / Latinx	42.9%		(15 / 35)
			White / Other	52.3%		(148 / 283)
	14-15	All	All	45.0%		(157 / 349)
		ELL	Not ELL	44.9%		(149 / 332)
			ELL	47.1%		(8 / 17)
		Gender	Female	42.9%		(70 / 163)
			Male	46.8%		(87 / 186)
		InstrSetting	Not Special Ed	49.8%		(147 / 295)
			Special Ed	18.5%		(10 / 54)
		Race	Black / Latinx	44.8%		(13 / 29)
			White / Other	45.0%		(144 / 320)

	Year	Group	Subgroup	%	SC READY % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	21-22	All	All	77.1%		(289 / 375)
	21 22	ELL	Not ELL	78.7%		(285 / 362)
			ELL	30.8%		(4 / 13)
		Gender	Female	80.3%		(147 / 183)
			Male	74.0%		(142 / 192)
		InstrSetting	Not Special Ed	80.9%		(276 / 341)
			Special Ed	38.2%		(13 / 34)
		Race	Black / Latinx	57.1%		(24 / 42)
			White / Other	79.6%		(265 / 333)
	20-21	All	All	69.8%		(245 / 351)
		ELL	Not ELL	71.8%		(242 / 337)
			ELL	21.4%		(3 / 14)
		Gender	Female	71.3%		(114 / 160)
			Male	68.6%		(131 / 191)
		InstrSetting	Not Special Ed	72.5%		(232 / 320)
			Special Ed	41.9%		(13 / 31)
		Race	Black / Latinx	61.1%		(22 / 36)
			White / Other	70.8%		(223 / 315)
ELA	18-19	All	All	75.1%		(277 / 369)
ELA		ELL	Not ELL	75.6%		(270 / 357)
			ELL	58.3%		(7 / 12)
		Gender	Female	78.5%		(142 / 181)
			Male	71.8%		(135 / 188)
		InstrSetting	Not Special Ed	80.3%		(269 / 335)
			Special Ed	23.5%		(8 / 34)
		Race	Black / Latinx	60.4%		(29 / 48)
			White / Other	77.3%		(248 / 321)
	17-18	All	All	70.9%		(251 / 354)
		ELL	Not ELL	70.8%		(243 / 343)
			ELL	72.7%		(8 / 11)
		Gender	Female	72.8%		(134 / 184)
			Male	68.8%		(117 / 170)
		InstrSetting	Not Special Ed	76.7%		(237 / 309)
			Special Ed	31.1%		(14 / 45)
		Race	Black / Latinx	59.6%		(28 / 47)
			White / Other	72.6%		(223 / 307)
	16-17	All	All	62.0%		(219 / 353)
		ELL	Not ELL	61.8%		F(210=/340) of

	Year	Group	Subgroup	%	SC READY % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	16-17	ELL	ELL	69.2%		(9 / 13)
		Gender	Female	64.1%		(107 / 167)
			Male	60.2%		(112 / 186)
		InstrSetting	Not Special Ed	66.7%		(206 / 309)
			Special Ed	29.5%		(13 / 44)
		Race	Black / Latinx	50.0%		(21 / 42)
			White / Other	63.7%		(198 / 311)
ELA	15-16	All	All	66.6%		(217 / 326)
ELA		ELL Gender	Not ELL	66.5%		(212 / 319)
			ELL	71.4%		(5 / 7)
			Female	71.9%		(110 / 153)
			Male	61.8%		(107 / 173)
		InstrSetting	Not Special Ed	72.3%		(206 / 285)
			Special Ed	26.8%		(11 / 41)
		Race	Black / Latinx	54.5%		(18 / 33)
			White / Other	67.9%		(199 / 293)

	Year	Group	Subgroup	%	SC READY % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	21-22	All	All	78.9%		(296 / 375)
		ELL	Not ELL	79.6%		(288 / 362)
			ELL	61.5%		(8 / 13)
		Gender	Female	75.4%		(138 / 183)
			Male	82.3%		(158 / 192)
		InstrSetting	Not Special Ed	82.1%		(280 / 341)
			Special Ed	47.1%		(16 / 34)
		Race	Black / Latinx	66.7%		(28 / 42)
			White / Other	80.5%		(268 / 333)
	20-21	All	All	73.5%		(258 / 351)
		ELL	Not ELL	74.5%		(251 / 337)
			ELL	50.0%		(7 / 14)
		Gender	Female	68.8%		(110 / 160)
			Male	77.5%		(148 / 191)
		InstrSetting	Not Special Ed	75.9%		(243 / 320)
			Special Ed	48.4%		(15 / 31)
		Race	Black / Latinx	55.6%		(20 / 36)
			White / Other	75.6%		(238 / 315)
	18-19	All	All	79.9%		(295 / 369)
Math		ELL	Not ELL	79.8%		(285 / 357)
			ELL	83.3%		(10 / 12)
		Gender	Female	74.6%		(135 / 181)
			Male	85.1%		(160 / 188)
		InstrSetting	Not Special Ed	83.3%		(279 / 335)
			Special Ed	47.1%		(16 / 34)
		Race	Black / Latinx	68.8%		(33 / 48)
			White / Other	81.6%		(262 / 321)
	17-18	All	All	76.8%		(272 / 354)
		ELL	Not ELL	77.0%		(264 / 343)
			ELL	72.7%		(8 / 11)
		Gender	Female	72.3%		(133 / 184)
			Male	81.8%		(139 / 170)
		InstrSetting	Not Special Ed	81.6%		(252 / 309)
			Special Ed	44.4%		(20 / 45)
		Race	Black / Latinx	63.8%		(30 / 47)
			White / Other	78.8%		(242 / 307)
	16-17	All	All	76.8%		(271 / 353)
		ELL	Not ELL	76.2%		(259 / 340)
			ELL	92.3%		Pappy 139 of

	Year	Group	Subgroup	%	SC READY % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	16-17	Gender	Female	74.9%		(125 / 167)
			Male	78.5%		(146 / 186)
		InstrSetting	Not Special Ed	81.2%		(251 / 309)
			Special Ed	45.5%		(20 / 44)
		Race	Black / Latinx	66.7%		(28 / 42)
			White / Other	78.1%		(243 / 311)
	15-16	All	All	78.9%		(258 / 327)
Math		ELL	Not ELL	78.7%		(251 / 319)
			ELL	87.5%		(7 / 8)
		Gender	Female	78.6%		(121 / 154)
			Male	79.2%		(137 / 173)
	InstrSetting	Not Special Ed	83.2%		(238 / 286)	
		Special Ed	48.8%		(20 / 41)	
		Race	Black / Latinx	66.7%		(22 / 33)
			White / Other	80.3%		(236 / 294)

	Year	Group	Subgroup	%	SCPASS % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	21-22	All	All	68.8%		(86 / 125)
		ELL	Not ELL	70.0%		(84 / 120)
			ELL	40.0%		(2 / 5)
		Gender	Female	64.3%		(36 / 56)
			Male	72.5%		(50 / 69)
		InstrSetting	Not Special Ed	71.2%		(84 / 118)
			Special Ed	28.6%		(2 / 7)
		Race	Black / Latinx	53.3%		(8 / 15)
			White / Other	70.9%		(78 / 110)
	20-21	All	All	70.3%		(78 / 111)
		ELL	Not ELL	69.8%		(74 / 106)
			ELL	80.0%		(4 / 5)
		Gender	Female	75.0%		(42 / 56)
			Male	65.5%		(36 / 55)
		InstrSetting	Not Special Ed	75.2%		(76 / 101)
			Special Ed	20.0%		(2 / 10)
		Race	Black / Latinx	64.3%		(9 / 14)
			White / Other	71.1%		(69 / 97)
	18-19	All	All	75.2%		(85 / 113)
Science		ELL	Not ELL	76.4%		(84 / 110)
			ELL	33.3%		(1 / 3)
		Gender	Female	80.0%		(48 / 60)
			Male	69.8%		(37 / 53)
		InstrSetting	Not Special Ed	78.8%		(78 / 99)
			Special Ed	50.0%		(7 / 14)
		Race	Black / Latinx	50.0%		(5 / 10)
			White / Other	77.7%		(80 / 103)
	17-18	All	All	71.4%		(85 / 119)
		ELL	Not ELL	70.8%		(80 / 113)
			ELL	83.3%		(5 / 6)
		Gender	Female	69.4%		(43 / 62)
			Male	73.7%		(42 / 57)
		InstrSetting	Not Special Ed	75.5%		(80 / 106)
			Special Ed	38.5%		(5 / 13)
		Race	Black / Latinx	52.4%		(11 / 21)
			White / Other	75.5%		(74 / 98)
	16-17	All	All	70.1%		(169 / 241)
		ELL	Not ELL	69.9%		(165 / 236)
			ELL	80.0%		Pa q ey 5}6 of

	Year	Group	Subgroup	%	SCPASS % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	16-17	Gender	Female	66.4%		(73 / 110)
			Male	73.3%		(96 / 131)
		InstrSetting	Not Special Ed	74.9%		(161 / 215)
			Special Ed	30.8%		(8 / 26)
		Race	Black / Latinx	52.0%		(13 / 25)
			White / Other	72.2%		(156 / 216)
	15-16	All	All	86.5%		(186 / 215)
		ELL	Not ELL	86.9%		(185 / 213)
			ELL	50.0%		(1 / 2)
		Gender	Female	82.5%		(85 / 103)
			Male	90.2%		(101 / 112)
		InstrSetting	Not Special Ed	91.7%		(176 / 192)
			Special Ed	43.5%		(10 / 23)
		Race	Black / Latinx	95.2%		(20 / 21)
			White / Other	85.6%		(166 / 194)
Science	14-15	All	All	90.1%		(172 / 191)
Science		ELL	Not ELL	90.0%		(171 / 190)
			ELL	100.0%		(1 / 1)
		Gender	Female	92.3%		(84 / 91)
			Male	88.0%		(88 / 100)
		InstrSetting	Not Special Ed	94.3%		(164 / 174)
			Special Ed	47.1%		(8 / 17)
		Race	Black / Latinx	84.6%		(11 / 13)
			White / Other	90.4%		(161 / 178)
	13-14	All	All	94.8%		(181 / 191)
		ELL	Not ELL	94.8%		(181 / 191)
		Gender	Female	95.4%		(83 / 87)
			Male	94.2%		(98 / 104)
		InstrSetting	Not Special Ed	97.7%		(172 / 176)
			Special Ed	60.0%		(9 / 15)
		Race	Black / Latinx	75.0%		(9 / 12)
			White / Other	96.1%		(172 / 179)

	Year	Group	Subgroup	%	SCPASS % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	18-19	All	All	93.0%		(120 / 129)
		ELL	Not ELL	93.5%		(116 / 124)
			ELL	80.0%		(4 / 5)
		Gender	Female	93.9%		(62 / 66)
			Male	92.1%		(58 / 63)
		InstrSetting	Not Special Ed	97.5%		(117 / 120)
			Special Ed	33.3%		(3 / 9)
		Race	Black / Latinx	84.0%		(21 / 25)
			White / Other	95.2%		(99 / 104)
	17-18	All	All	95.2%		(118 / 124)
		ELL	Not ELL	95.1%		(116 / 122)
			ELL	100.0%		(2 / 2)
		Gender	Female	93.7%		(59 / 63)
			Male	96.7%		(59 / 61)
		InstrSetting	Not Special Ed	95.5%		(106 / 111)
			Special Ed	92.3%		(12 / 13)
		Race	Black / Latinx	92.3%		(12 / 13)
			White / Other	95.5%		(106 / 111)
	16-17	All	All	93.8%		(226 / 241)
Social		ELL	Not ELL	94.1%		(222 / 236)
Studies			ELL	80.0%		(4 / 5)
		Gender	Female	94.5%		(104 / 110)
			Male	93.1%		(122 / 131)
		InstrSetting	Not Special Ed	95.3%		(205 / 215)
			Special Ed	80.8%		(21 / 26)
		Race	Black / Latinx	96.0%		(24 / 25)
			White / Other	93.5%		(202 / 216)
	15-16	All	All	88.4%		(190 / 215)
		ELL	Not ELL	89.2%		(190 / 213)
			ELL	0.0%		(0 / 2)
		Gender	Female	87.4%		(90 / 103)
			Male	89.3%		(100 / 112)
		InstrSetting	Not Special Ed	91.1%		(175 / 192)
			Special Ed	65.2%		(15 / 23)
		Race	Black / Latinx	90.5%		(19 / 21)
			White / Other	88.1%		(171 / 194)
	14-15	All	All	92.1%		(176 / 191)
		ELL	Not ELL	92.1%		(175 / 190)
			ELL	100.0%		(1 / 1)
		Gender	Female	94.5%		Page 18 of (86/91)

	Year	Group	Subgroup	%	SCPASS % Meets or Exceeds for Lake Murray Elementary School	Number of Students
	14-15	Gender	Male	90.0%		(90 / 100)
		InstrSetting	Not Special Ed	95.4%		(166 / 174)
			Special Ed	58.8%		(10 / 17)
		Race	Black / Latinx	92.3%		(12 / 13)
			White / Other	92.1%		(164 / 178)
	13-14	All	All	97.4%		(187 / 192)
Social Studies		ELL	Not ELL	97.4%		(187 / 192)
Studies		Gender	Female	95.1%		(78 / 82)
			Male	99.1%		(109 / 110)
		InstrSetting	Not Special Ed	98.9%		(172 / 174)
			Special Ed	83.3%		(15 / 18)
		Race	Black / Latinx	100.0%		(15 / 15)
			White / Other	97.2%		(172 / 177)

	Year	Group	Subgroup	%	Percent Enrolled in one or more courses at the grouped level Lake Murray Elementary School	Number of Students
	21-22	All	All	17.6%		(69 / 391)
		ELL	Not ELL	16.8%		(58 / 345)
			ELL	23.9%		(11 / 46)
		Gender	Female	15.2%		(28 / 184)
			Male	19.8%		(41 / 207)
		InstrSetting	Not Special Ed	19.0%		(65 / 342)
			Special Ed	8.2%		(4 / 49)
		Race	Black / Latinx	7.0%		(5 / 71)
			White / Other	20.0%		(64 / 320)
	20-21	All	All	22.6%		(88 / 389)
		ELL	Not ELL	22.4%		(78 / 348)
			ELL	24.4%		(10 / 41)
		Gender	Female	21.2%		(38 / 179)
			Male	23.8%		(50 / 210)
		InstrSetting	Not Special Ed	24.4%		(85 / 348)
			Special Ed	7.3%		(3 / 41)
		Race	Black / Latinx	18.8%		(13 / 69)
			White / Other	23.4%		(75 / 320)
Accelerated/	19-20	All	All	26.3%		(105 / 399)
Eagles		ELL	Not ELL	25.5%		(94 / 368)
			ELL	35.5%		(11 / 31)
		Gender	Female	28.0%		(56 / 200)
			Male	24.6%		(49 / 199)
		InstrSetting	Not Special Ed	27.2%		(97 / 357)
			Special Ed	19.0%		(8 / 42)
		Race	Black / Latinx	12.5%		(8 / 64)
			White / Other	29.0%		(97 / 335)
	18-19	All	All	28.0%		(107 / 382)
		ELL	Not ELL	27.3%		(96 / 352)
			ELL	36.7%		(11 / 30)
		Gender	Female	25.0%		(47 / 188)
			Male	30.9%		(60 / 194)
		InstrSetting	Not Special Ed	29.8%		(102 / 342)
			Special Ed	12.5%		(5 / 40)
		Race	Black / Latinx	7.8%		(5 / 64)
			White / Other	32.1%		(102 / 318)
	17-18	All	All	27.2%		(97 / 357) of
		ELL	Not ELL	27.3%		(92 / 337)

	Year	Group	Subgroup	%	Percent Enrolled in one or more courses at the grouped level Lake Murray Elementary School	Number of Students
	17-18	ELL	ELL	26.3%		(5 / 19)
		Gender	Female	26.1%		(48 / 184)
			Male	28.3%		(49 / 173)
		InstrSetting	Not Special Ed	29.7%		(93 / 313)
			Special Ed	9.3%		(4 / 43)
		Race	Black / Latinx	8.8%		(5 / 57)
			White / Other	30.7%		(92 / 300)
	16-17	All	All	30.4%		(109 / 358)
		ELL	Not ELL	30.4%		(105 / 345)
			ELL	30.8%		(4 / 13)
		Gender	Female	31.0%		(52 / 168)
			Male	30.0%		(57 / 190)
Accelerated/		InstrSetting	Not Special Ed	33.4%		(104 / 311)
Eagles			Special Ed	10.6%		(5 / 47)
		Race	Black / Latinx	14.0%		(6 / 43)
			White / Other	32.7%		(103 / 315)
	15-16	All	All	29.4%		(99 / 337)
		ELL	Not ELL	29.5%		(97 / 329)
			ELL	25.0%		(2 / 8)
		Gender	Female	33.3%		(53 / 159)
			Male	25.8%		(46 / 178)
		InstrSetting	Not Special Ed	31.5%		(93 / 295)
			Special Ed	14.3%		(6 / 42)
		Race	Black / Latinx	20.6%		(7 / 34)
			White / Other	30.4%		(92 / 303)

	Year	Group	Subgroup	%	Percent of students absent 10 percent or more of their membership days for Lake Murray Elementary School	Number of Students
	21-22	All	All	12.6%		(115 / 916)
		ELL	Not ELL	12.6%		(105 / 831)
			ELL	11.8%		(10 / 85)
		Gender	Female	11.7%		(50 / 429)
			Male	13.3%		(65 / 487)
		InstrSetting	Not Special Ed	10.5%		(79 / 752)
			Special Ed	22.0%		(36 / 164)
		Race	Black / Latinx	18.4%		(26 / 141)
			White / Other	11.5%		(89 / 775)
	20-21	All	All	14.8%		(133 / 899)
		ELL	Not ELL	14.5%		(121 / 836)
			ELL	19.0%		(12 / 63)
		Gender	Female	14.1%		(58 / 411)
			Male	15.4%		(75 / 488)
		InstrSetting	Not Special Ed	13.9%		(102 / 734)
			Special Ed	18.8%		(31 / 165)
		Race	Black / Latinx	24.8%		(39 / 157)
Chronic			White / Other	12.7%		(94 / 742)
Absences	19-20	All	All	11.7%		(107 / 918)
		ELL	Not ELL	11.5%		(102 / 885)
			ELL	15.2%		(5 / 33)
		Gender	Female	10.8%		(48 / 444)
			Male	12.4%		(59 / 474)
		InstrSetting	Not Special Ed	10.9%		(81 / 746)
			Special Ed	15.1%		(26 / 172)
		Race	Black / Latinx	16.9%		(26 / 154)
			White / Other	10.6%		(81 / 764)
	18-19	All	All	7.0%		(59 / 844)
		ELL	Not ELL	6.8%		(55 / 811)
			ELL	12.1%		(4 / 33)
		Gender	Female	4.2%		(16 / 382)
			Male	9.3%		(43 / 462)
		InstrSetting	Not Special Ed	4.8%		(33 / 681)
			Special Ed	16.0%		(26 / 163)
		Race	Black / Latinx	9.8%		(14 / 143)
			White / Other	6.4%		(45 / 701) Page 22 of
	17-18	All	All	7.1%		Page 22 of (56 / 784)

	Year	Group	Subgroup	%	Percent of students absent 10 percent or more of their membership days for Lake Murray Elementary School	Number of Students
	17-18	ELL	Not ELL	7.3%		(56 / 766)
			ELL	19.4%		(6 / 31)
		Gender	Female	6.8%		(26 / 382)
			Male	7.5%		(30 / 402)
		InstrSetting	Not Special Ed	4.6%		(31 / 675)
			Special Ed	16.2%		(18 / 111)
		Race	Black / Latinx	8.9%		(11 / 123)
			White / Other	6.8%		(45 / 661)
	16-17	All	All	7.1%		(55 / 770)
		ELL	Not ELL	7.0%		(52 / 741)
			ELL	10.3%		(3 / 29)
		Gender	Female	6.6%		(23 / 350)
			Male	7.6%		(32 / 420)
		InstrSetting	Not Special Ed	4.0%		(26 / 644)
			Special Ed	23.0%		(29 / 126)
		Race	Black / Latinx	13.5%		(14 / 104)
Charania			White / Other	6.2%		(41 / 666)
Chronic Absences	15-16	All	All	5.6%		(41 / 728)
Absences		ELL	Not ELL	5.0%		(35 / 700)
			ELL	21.4%		(6 / 28)
		Gender	Female	5.3%		(18 / 339)
			Male	5.9%		(23 / 389)
		InstrSetting	Not Special Ed	3.2%		(19 / 595)
			Special Ed	16.5%		(22 / 133)
		Race	Black / Latinx	13.3%		(11 / 83)
			White / Other	4.7%		(30 / 645)
	14-15	All	All	6.2%		(42 / 678)
		ELL	Not ELL	6.0%		(39 / 651)
			ELL	8.0%		(2 / 25)
		Gender	Female	6.1%		(19 / 313)
			Male	6.3%		(23 / 365)
		InstrSetting	Not Special Ed	4.3%		(24 / 554)
			Special Ed	14.5%		(18 / 124)
		Race	Black / Latinx	18.1%		(13 / 72)
			White / Other	4.8%		(29 / 606)

	Year	Group	Subgroup	%	Percent of students with one or more referrals or suspensions for Lake Murray Elementary School	Number of Students
	21-22	All	All	6.0%		(55 / 915)
		ELL	Not ELL	6.0%		(50 / 830)
			ELL	5.9%		(5 / 85)
		Gender	Female	3.3%		(14 / 428)
			Male	8.4%		(41 / 487)
		InstrSetting	Not Special Ed	6.3%		(47 / 752)
			Special Ed	4.9%		(8 / 163)
		Race	Black / Latinx	8.6%		(10 / 116)
			White / Other	5.6%		(45 / 799)
	20-21	All	All	2.0%		(18 / 897)
		ELL	Not ELL	2.0%		(17 / 834)
			ELL	1.6%		(1 / 63)
		Gender	Female	1.0%		(4 / 409)
			Male	2.9%		(14 / 488)
		InstrSetting	Not Special Ed	1.8%		(13 / 734)
			Special Ed	3.1%		(5 / 163)
		Race	Black / Latinx	5.3%		(6 / 113)
			White / Other	1.5%		(12 / 784)
Referrals	19-20	All	All	3.6%		(33 / 918)
Kerendis		ELL	Not ELL	3.4%		(29 / 860)
			ELL	6.9%		(4 / 58)
		Gender	Female	1.8%		(8 / 444)
			Male	5.3%		(25 / 474)
		InstrSetting	Not Special Ed	2.9%		(22 / 746)
			Special Ed	6.4%		(11 / 172)
		Race	Black / Latinx	3.5%		(4 / 114)
			White / Other	3.6%		(29 / 804)
	18-19	All	All	5.9%		(50 / 844)
		ELL	Not ELL	5.8%		(46 / 793)
			ELL	7.8%		(4 / 51)
		Gender	Female	2.4%		(9 / 382)
			Male	8.9%		(41 / 462)
		InstrSetting	Not Special Ed	6.3%		(43 / 681)
			Special Ed	4.3%		(7 / 163)
		Race	Black / Latinx	11.6%		(13 / 112)
			White / Other	5.1%		(37 / 732)
	17-18	All	All	5.3%		Page 812) of
		ELL	Not ELL	5.0%		(38 / 764)

	Year	Group	Subgroup	%	Percent of students with one or more referrals or suspensions for Lake Murray Elementary School	Number of Students
	17-18	ELL	ELL	10.4%		(5 / 48)
		Gender	Female	3.6%		(14 / 392)
			Male	6.9%		(29 / 420)
		InstrSetting	Not Special Ed	5.2%		(36 / 689)
			Special Ed	5.7%		(7 / 123)
		Race	Black / Latinx	11.1%		(12 / 108)
			White / Other	4.4%		(31 / 704)
	16-17	All	All	4.4%		(34 / 770)
		ELL	Not ELL	4.3%		(32 / 741)
			ELL	6.9%		(2 / 29)
		Gender	Female	1.7%		(6 / 350)
			Male	6.7%		(28 / 420)
		InstrSetting	Not Special Ed	4.3%		(28 / 644)
			Special Ed	4.8%		(6 / 126)
		Race	Black / Latinx	10.6%		(11 / 104)
			White / Other	3.5%		(23 / 666)
Referrals	15-16	All	All	2.3%		(17 / 728)
Keterrais		ELL	Not ELL	2.4%		(17 / 700)
			ELL	0.0%		(0 / 28)
		Gender	Female	0.9%		(3 / 339)
			Male	3.6%		(14 / 389)
		InstrSetting	Not Special Ed	2.4%		(14 / 595)
			Special Ed	2.3%		(3 / 133)
		Race	Black / Latinx	4.7%		(4 / 85)
			White / Other	2.0%		(13 / 643)
	14-15	All	All	3.2%		(22 / 678)
		ELL	Not ELL	3.2%		(21 / 653)
			ELL	4.0%		(1 / 25)
		Gender	Female	0.6%		(2 / 313)
			Male	5.5%		(20 / 365)
		InstrSetting	Not Special Ed	2.5%		(14 / 554)
			Special Ed	6.5%		(8 / 124)
		Race	Black / Latinx	5.6%		(4 / 72)
			White / Other	3.0%		(18 / 606)

	Year	Group	Subgroup	%	Percent of students with one or more referrals or suspensions for Lake Murray Elementary School	Number of Students
	21-22	All	All	0.4%		(4 / 915)
		ELL	Not ELL	0.5%		(4 / 830)
			ELL	0.0%		(0 / 85)
		Gender	Female	0.5%		(2 / 428)
			Male	0.4%		(2 / 487)
		InstrSetting	Not Special Ed	0.5%		(4 / 752)
			Special Ed	0.0%		(0 / 163)
		Race	Black / Latinx	0.9%		(1 / 116)
			White / Other	0.4%		(3 / 799)
	20-21	All	All	0.2%		(2 / 897)
		ELL	Not ELL	0.2%		(2 / 834)
			ELL	0.0%		(0 / 63)
		Gender	Female	0.2%		(1 / 409)
			Male	0.2%		(1 / 488)
		InstrSetting	Not Special Ed	0.3%		(2 / 734)
			Special Ed	0.0%		(0 / 163)
		Race	Black / Latinx	0.0%		(0 / 113)
			White / Other	0.3%		(2 / 784)
In School	19-20	All	All	0.3%		(3 / 918)
Suspensions		ELL	Not ELL	0.3%		(3 / 860)
			ELL	0.0%		(0 / 58)
		Gender	Female	0.0%		(0 / 444)
			Male	0.6%		(3 / 474)
		InstrSetting	Not Special Ed	0.3%		(2 / 746)
			Special Ed	0.6%		(1 / 172)
		Race	Black / Latinx	0.9%		(1 / 114)
			White / Other	0.2%		(2 / 804)
	18-19	All	All	1.7%		(14 / 844)
		ELL	Not ELL	1.8%		(14 / 793)
			ELL	0.0%		(0 / 51)
		Gender	Female	0.8%		(3 / 382)
			Male	2.4%		(11 / 462)
		InstrSetting	Not Special Ed	1.9%		(13 / 681)
			Special Ed	0.6%		(1 / 163)
		Race	Black / Latinx	3.6%		(4 / 112)
			White / Other	1.4%		(10 / 732)
	17-18	All	All	0.6%		(5 / 812)
		ELL	Not ELL	0.4%		Pa(3g/e7624)6 of

	Year	Group	Subgroup	%	Percent of students with one or more referrals or suspensions for Lake Murray Elementary School	Number of Students
	17-18	ELL	ELL	4.2%		(2 / 48)
		Gender	Female	0.0%		(0 / 392)
			Male	1.2%		(5 / 420)
		InstrSetting	Not Special Ed	0.6%		(4 / 689)
			Special Ed	0.8%		(1 / 123)
		Race	Black / Latinx	0.9%		(1 / 108)
			White / Other	0.6%		(4 / 704)
	16-17	All	All	0.5%		(4 / 770)
		ELL	Not ELL	0.5%		(4 / 741)
			ELL	0.0%		(0 / 29)
		Gender	Female	0.3%		(1 / 350)
			Male	0.7%		(3 / 420)
		InstrSetting	Not Special Ed	0.5%		(3 / 644)
			Special Ed	0.8%		(1 / 126)
		Race	Black / Latinx	1.0%		(1 / 104)
			White / Other	0.5%		(3 / 666)
In School	15-16	All	All	0.0%		(0 / 728)
Suspensions		ELL	Not ELL	0.0%		(0 / 700)
			ELL	0.0%		(0 / 28)
		Gender	Female	0.0%		(0 / 339)
			Male	0.0%		(0 / 389)
		InstrSetting	Not Special Ed	0.0%		(0 / 595)
			Special Ed	0.0%		(0 / 133)
		Race	Black / Latinx	0.0%		(0 / 85)
			White / Other	0.0%		(0 / 643)
	14-15	All	All	0.9%		(6 / 678)
		ELL	Not ELL	0.9%		(6 / 653)
			ELL	0.0%		(0 / 25)
		Gender	Female	0.3%		(1 / 313)
			Male	1.4%		(5 / 365)
		InstrSetting	Not Special Ed	0.7%		(4 / 554)
			Special Ed	1.6%		(2 / 124)
		Race	Black / Latinx	0.0%		(0 / 72)
			White / Other	1.0%		(6 / 606)

	Year	Group	Subgroup	%	Percent of students with one or more referrals or suspensions for Lake Murray Elementary School	Number of Students
	21-22	All	All	2.0%		(18 / 915)
		ELL	Not ELL	1.8%		(15 / 830)
			ELL	3.5%		(3 / 85)
		Gender	Female	0.7%		(3 / 428)
			Male	3.1%		(15 / 487)
		InstrSetting	Not Special Ed	2.0%		(15 / 752)
			Special Ed	1.8%		(3 / 163)
		Race	Black / Latinx	4.3%		(5 / 116)
			White / Other	1.6%		(13 / 799)
	20-21	All	All	0.7%		(6 / 897)
		ELL	Not ELL	0.6%		(5 / 834)
			ELL	1.6%		(1 / 63)
		Gender	Female	0.0%		(0 / 409)
			Male	1.2%		(6 / 488)
		InstrSetting	Not Special Ed	0.5%		(4 / 734)
			Special Ed	1.2%		(2 / 163)
		Race	Black / Latinx	1.8%		(2 / 113)
Out of			White / Other	0.5%		(4 / 784)
School	19-20	All	All	1.5%		(14 / 918)
Suspensions		ELL	Not ELL	1.4%		(12 / 860)
•			ELL	3.4%		(2 / 58)
		Gender	Female	0.7%		(3 / 444)
			Male	2.3%		(11 / 474)
		InstrSetting	Not Special Ed	1.2%		(9 / 746)
			Special Ed	2.9%		(5 / 172)
		Race	Black / Latinx	0.0%		(0 / 114)
			White / Other	1.7%		(14 / 804)
	18-19	All	All	2.3%		(19 / 844)
		ELL	Not ELL	2.1%		(17 / 793)
			ELL	3.9%		(2 / 51)
		Gender	Female	0.5%		(2 / 382)
			Male	3.7%		(17 / 462)
		InstrSetting	Not Special Ed	2.1%		(14 / 681)
			Special Ed	3.1%		(5 / 163)
		Race	Black / Latinx	4.5%		(5 / 112)
			White / Other	1.9%		(14 / 732)
	17-18	All	All	2.5%		(20 / 812)
		ELL	Not ELL	2.1%		P (16∉764) of

	Year	Group	Subgroup	%	Percent of students with one or more referrals or suspensions for Lake Murray Elementary School	Number of Students
	17-18	ELL	ELL	8.3%		(4 / 48)
		Gender	Female	1.0%		(4 / 392)
			Male	3.8%		(16 / 420)
		InstrSetting	Not Special Ed	2.3%		(16 / 689)
			Special Ed	3.3%		(4 / 123)
		Race	Black / Latinx	3.7%		(4 / 108)
			White / Other	2.3%		(16 / 704)
	16-17	All	All	2.9%		(22 / 770)
		ELL	Not ELL	2.8%		(21 / 741)
			ELL	3.4%		(1 / 29)
		Gender	Female	0.9%		(3 / 350)
			Male	4.5%		(19 / 420)
		InstrSetting	Not Special Ed	2.8%		(18 / 644)
			Special Ed	3.2%		(4 / 126)
		Race	Black / Latinx	6.7%		(7 / 104)
			White / Other	2.3%		(15 / 666)
Out of	15-16	All	All	1.1%		(8 / 728)
School Suspensions		ELL	Not ELL	1.1%		(8 / 700)
Suspensions			ELL	0.0%		(0 / 28)
		Gender	Female	0.9%		(3 / 339)
			Male	1.3%		(5 / 389)
		InstrSetting	Not Special Ed	1.0%		(6 / 595)
			Special Ed	1.5%		(2 / 133)
		Race	Black / Latinx	2.4%		(2 / 85)
			White / Other	0.9%		(6 / 643)
	14-15	All	All	1.0%		(7 / 678)
		ELL	Not ELL	0.9%		(6 / 653)
			ELL	4.0%		(1 / 25)
		Gender	Female	0.0%		(0 / 313)
			Male	1.9%		(7 / 365)
		InstrSetting	Not Special Ed	0.9%		(5 / 554)
			Special Ed	1.6%		(2 / 124)
		Race	Black / Latinx	1.4%		(1 / 72)
			White / Other	1.0%		(6 / 606)

SCDE Survey Results

0 - 74.9% Red

75 - 84.9% Yellow

85% plus Green

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
CURRENT WORKING CONDITIONS							
I have sufficient space in my classroom to meet the	20-21			57	86.0%		
educational needs of my students.	18-19			52	96.2%		
	21-22						
	21-22						
My non-instructional duties do not interfere with my essential role of educating students.	20-21			57	86.0%		
Thy essential fole of educating students.	18-19			52	96.2%		
	21-22			57	100.0%		
I have access to reliable communication technology, including phone, fax, and e-mail.	20-21			57	98.2%		
technology, including phone, lax, and e-mail.	18-19			52	100.0%		
	21-22			57	100.0%		
I feel supported by administrators at my school.	20-21			57	98.3%		
	18-19			52	100.0%		
	21-22			57	100.0%		
The faculty and staff at my school have a shared vision.	20-21			57	98.2%		
	18-19			52	100.0%		
	21-22			57	98.2%		
I am familiar with local, state, and national policies and how they affect teaching and learning.	20-21			57	98.2%		
,	18-19			52	100.0%		
	21-22			57	100.0%		
Local, state, or national policies assist me in meeting the educational needs of my students.	20-21			57	89.5%		
, 	18-19			52	100.0%		
-	21-22			57	100.0%		
The school leadership makes a sustained effort to address teacher concerns.	20-21			57	98.2%		
	18-19			52	100.0%		
My decisions in areas such as instruction and	21-22			57	100.0%		
student progress are supported.	20-21			57	98.2%	Page 30	

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Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
My decisions in areas such as instruction and stude	18-19			52	98.0%		
	21-22			57	100.0%		
Teachers at my school are encouraged to develop innovative solutions to problems.	20-21			57	98.3%		
·	18-19			52	100.0%		
I feel comfortable raising issues and concerns that are important to me.	21-22			57	100.0%		
	20-21			57	96.5%		
	18-19			52	100.0%		
Sufficient resources are available to allow teachers	21-22			57	100.0%		
to take advantage of professional development	20-21			57	94.7%		
activities.	18-19			52	100.0%		
	21-22			57	89.5%		
My class sizes allow me to meet the educational needs of my students.	20-21			57	84.2%		
,	18-19			52	96.2%		
	21-22			57	100.0%		
I AM SATISFIED WITH MY CURRENT WORKING CONDITIONS.	20-21			57	96.5%		
	18-19			52	100.0%		

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
HOME-SCHOOL RELATIONS							
	21-22	329	93.9%			30	96.7%
	20-21	117	90.6%	57	98.2%	246	85.0%
	18-19	126	93.6%	52	100.0%	71	74.7%
My parent knows what I am expected to learn in	21-22	332	94.3%			36	97.2%
	20-21	122	95.1%			247	93.1%
	18-19	125	94.4%			70	80.0%
	21-22	332	98.5%				
	20-21	123	97.6%				
	18-19	126	100.0%				
	21-22	330	96.9%	57	100.0%		
My school informs parents about school programs and activities.	20-21	120	96.7%	57	98.3%		
	18-19	126	98.5%	52	100.0%		
	21-22	321	87.8%	57	100.0%		
Parents at my school know their children's homework assignments.	20-21	112	84.8%	57	98.2%		
The me work assignments.	18-19	126	90.4%	52	98.0%		
	21-22	318	89.3%				
My parent helps me with my homework when I need it.	20-21	116	88.8%				
	18-19	126	94.4%				
	21-22	327	95.1%				
Parents are welcomed at my school.	20-21	112	91.1%				
	18-19	126	100.0%				
	21-22	332	89.8%	56	100.0%		
Parents volunteer and participate in activities at my school.	20-21	109	87.2%	57	42.1%		
	18-19	126	96.0%	52	100.0%		
	21-22					36	88.9%
My child's teachers contact me to say good things about my child.	20-21					247	94.7%
	18-19					70	84.3%
	21-22					36	97.2%
My child's teachers tell me how I can help my child learn.	20-21					245	93.1%
	18-19					70	84.3%

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
My child's teachers invite me to visit my child's	21-22					36	100.0%
	20-21					245	94.3%
,	18-19					71	66.2%
	21-22					36	91.7%
My child's school returns my phone calls or e-mails promptly.	20-21					245	89.8%
	18-19					70	87.1%
	21-22			57	96.5%		
Parents are involved in school decisions.	20-21			57	84.2%	247	95.6%
	18-19			52	100.0%	69	81.2%
	21-22					33	87.8%
My child's school considers changes based on what parents say.	20-21					247	66.4%
	18-19					70	71.4%
	21-22					33	87.8%
My child's school schedules activities at times that I can attend.	20-21					247	73.3%
	18-19					71	84.6%
	21-22					36	100.0%
My child's school treats all students fairly.	20-21					247	95.9%
	18-19					71	83.1%
	21-22					36	97.3%
The principal at my child's school is available and welcoming.	20-21					247	89.1%
	18-19					71	88.8%
	21-22			57	100.0%		
Parents at my school are aware of school policies.	20-21			57	98.3%		
	18-19			52	100.0%		
	21-22			57	100.0%		
Parents at my school understand the school's instructional programs.	20-21			57	98.2%		
	18-19			52	100.0%		
	21-22			57	100.0%		
Parents at my school support instructional decisions regarding their children.	20-21			57	98.2%		
	18-19			52	100.0%		
Parents attend conferences requested by teachers at my school.	21-22			57	100.0%	Page 33	of 54

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
Parents attend conferences requested by teachers	20-21			57	98.2%		
at my school.	18-19			52	100.0%		
	21-22			57	100.0%		
Parents at my school cooperate regarding discipline problems.	20-21			57	94.7%		
	18-19			52	100.0%		
Parents attend school meetings and other school events.	21-22			57	100.0%		
	20-21			57	87.7%		
	18-19			52	100.0%		

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
EARNING ENVIRONMENT							
LANA CATICEIED MUTHETHE LEADNING	21-22	326	95.1%	57	100.0%	37	91.9%
AM SATISFIED WITH THE LEARNING NVIRONMENT IN MY SCHOOL.	20-21	122	92.6%	57	98.3%	247	79.7%
	18-19	125	94.4%	52	100.0%	70	97.2%
	21-22	328	79.3%	57	100.0%	36	91.6%
My classes are challenging (not too easy; they nake me think).	20-21	125	69.6%	57	98.3%	247	95.2%
,	18-19	126	71.5%	52	98.1%	71	94.4%
	21-22	332	97.3%	57	100.0%		
My teachers want me to understand what I am earning, not just remember facts.	20-21	126	92.8%	57	98.3%		
	18-19	126	97.6%	52	98.1%		
	21-22	331	98.8%	57	100.0%	37	97.3%
ly teachers expect students to learn.	20-21	126	98.4%	57	98.2%	247	98.0%
	18-19	126	98.4%	52	98.1%	69	95.6%
	21-22	330	98.8%				
ly teachers expect students to behave.	20-21	126	100.0%				
	18-19	126	100.0%				
	21-22	331	96.1%	57	100.0%		
1y teachers spend enough time helping me learn	. 20-21	124	92.7%	57	96.5%		
	18-19	126	96.9%	52	100.0%		
	21-22	333	97.3%	57	100.0%	35	97.1%
1y teachers help students when they do not nderstand something.	20-21	126	98.4%	57	96.5%	247	93.6%
nacistana sometimig.	18-19	126	100.0%	52	98.1%	69	88.4%
	21-22	334	98.2%				
ly teachers do a good job teaching me nathematics.	20-21	126	92.1%				
iatrematics.	18-19	126	96.1%				
	21-22	328	97.9%				
ly teachers do a good job teaching me English inguage arts.	20-21	125	94.4%				
riguage arts.	18-19	125	99.2%				
	21-22	333	98.2%				
ly teachers give tests on what I learn in class.	20-21	126	97.6%				
	18-19	126	99.2%				

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Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
	21-22	307	86.6%			32	90.6%
My teachers give homework assignments that help me learn better.	20-21	123	70.7%			247	89.4%
	18-19	125	92.8%			71	93.0%
	21-22	328	86.6%				
My classes are interesting and fun.	20-21	123	81.3%				
	18-19	125	87.2%				
	21-22	315	94.0%				
Students at my school believe they can do good work.	20-21	118	95.7%				
	18-19	125	88.0%				
	21-22	329	90.9%				
My teachers praise students when they do good work.	20-21	123	82.1%				
	18-19	125	88.0%				
	21-22	326	93.8%				
Work done by students can be seen on the walls of my school.	20-21	119	92.4%				
	18-19	125	92.0%				
	21-22	329	92.7%				
The textbooks and workbooks I use at my school really help me to learn.	20-21	122	82.8%				
, , , , , , , , , , , , , , , , , , ,	18-19	125	84.8%				
	21-22	327	95.1%	57	100.0%		
The media center at my school has a good selection of books.	20-21	119	95.8%	57	96.5%		
	18-19	125	96.0%	52	100.0%	96.5% 00.0% 00.0% 98.3%	
	21-22	333	98.5%	57	100.0%		
I use computers and other technology at my school to help me learn.	20-21	121	98.4%	57	98.3%		
,	18-19	125	97.6%	52	98.1%		
_ , , , , , , , , , , , , , ,	21-22			57	100.0%		
Teachers at my school effectively implement the State Curriculum Standards.	20-21			57	98.2%		
	18-19			52	98.1%		
	21-22			57	100.0%		
Student assessment information is effectively used by teachers to plan instruction.	20-21			57	98.3%		
	18-19			52	96.2%		
My school offers effective programs for students with disabilities.	21-22			57	100.0% _I	Page 36	of 54

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
My school offers effective programs for students	20-21			57	94.8%		
with disabilities.	18-19			52	98.0%		
	21-22			57	100.0%		
Instructional strategies are used to meet the needs of academically gifted students.	20-21			57	96.5%		
	18-19			52	98.1%		
	21-22			57	100.0%		
The level of teacher and staff morale is high at my school.	20-21			57	94.7%		
school.	18-19	22 57 100.0% 21 57 94.7% 19 52 100.0% 22 57 100.0% 21 57 96.5% 19 52 100.0% 22 57 98.3% 21 57 96.5% 19 52 100.0% 22 57 100.0% 21 57 98.2% 19 52 100.0% 22 57 100.0% 21 57 96.5% 19 52 100.0%					
	21-22			57	100.0%		
Teachers respect each other at my school.	20-21						
	18-19			52			
	21-22			57	98.3%		
Teachers at my school are recognized and	20-21						
appreciated for good work.	18-19						
	21-22						
Students at my school are motivated and	20-21						
interested in learning.	18-19						
There are sufficient materials and supplies	21-22						
available for classroom and instructional use.	20-21						
	18-19			52	100.0%		
Our school has sufficient computers for	21-22			57	100.0%		
instructional use.	20-21			57	96.5%		
	18-19			52	88.5%		
There are relevant professional development	21-22			57	100.0%		
opportunities offered to teachers at my school.	20-21			57	94.7%		
	18-19			52	100.0%		
-	21-22			57	100.0%		
The school administration communicates clear instructional goals for the school.	20-21			57	96.5%		
	18-19			52	100.0%		
The school administration sets high standards for	21-22			57	100.0%		
students.	20-21			57	98.3%		

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
The school administration sets high standards for s	18-19			52	100.0%		
	21-22			57	100.0%		
The school administration has high expectations for teacher performance.	20-21			57	98.2%		
'	18-19			52	100.0%	% 6 % 6 % 6 % 6 % 6 % 6 % 6 % 6 % 6 % 6	
	21-22			57	100.0%		
The school administration provides effective instructional leadership.	20-21			57	98.2%		
stractional reductions.	18-19			52	100.0%		
	21-22			57	100.0%		
Student assessment information is used to set goals and plan programs for my school.	20-21			57	96.5%		
godis dila pian programs for my school.	18-19			52	100.0%		
	21-22			57	100.0%		
Teacher evaluation at my school focuses on instructional improvement.	20-21			57	94.8%		
mstractional improvement.	18-19			52	100.0%		
	21-22			57	96.5%		
School administrators visit classrooms to observe	20-21			57	89.4%		
instruction.	18-19			52	100.0%		
	21-22			57	100.0%		
The school administration arranges for	20-21			57	94.7%		
collaberative planning and decision making.	18-19			52	100.0%		

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
SOCIAL AND PHYSICAL ENVIRONMENT							
	21-22	327	95.7%	57	100.0%	36	91.7%
I AM SATISFIED WITH THE SOCIAL AND PHYSICAL ENVIRONMENT AT MY SCHOOL.	20-21	121	95.8%	57	100.0%		
	18-19	126	96.9%	52	100.0%	71	94.4%
	21-22	328	95.8%	57	100.0%		
The grounds around my school are kept clean.	20-21	121	95.0%	57	98.3%		
	18-19	126	93.6%	52	100.0%		
	21-22	329	97.2%	57	100.0%	36	100.0%
The hallways at my school are kept clean.	20-21	121	99.1%	57	98.3%	247	89.1%
	18-19	126	92.9%	52	100.0%	71	92.9%
	21-22	327	77.7%	57	100.0%		
The bathrooms at my school are kept clean.	20-21	119	69.0%	57	96.5%		
	18-19	126	76.9%	52	100.0%		
	21-22	325	95.4%	57	100.0%		
Broken things at my school get fixed.	20-21	120	95.9%	57	98.3%		
	18-19	126	96.1%	52	100.0%		
	21-22	327	97.8%	57	100.0%		
There is enough room for students to learn at my school.	20-21	120	91.7%	57	93.0%	%	
Jenoon,	18-19	126	99.2%	52	100.0%		
	21-22	326	75.8%	57	100.0%		
Students at my school behave well in class.	20-21	120	83.3%	57	96.5%	247	97.6%
	18-19	126	75.3%	51	100.0%	71	85.9%
	21-22	323	78.9%	57	100.0%		
Students at my school behave well in the hallways, in the lunchroom, and on school grounds.	20-21	120	83.4%	57	98.3%		
in the falleringon, and on school grounds.	18-19	126	72.3%	52	100.0%		
	21-22	326	96.3%	57	100.0%		
Students at my school know the rules and what happens when students break the rules.	20-21	121	93.4%	57	98.3%		
mappens when students break the fules.	18-19	126	92.9%	52	100.0%		
	21-22	320	95.7%	57	100.0%		
The rules about how students should behave in my school are fair.	20-21	122	91.0%	57	98.3%		
SCHOOL GIC TAIL.	18-19	126	93.7%	52	100.0%		

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Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
	21-22	321	93.1%	57	100.0%		
The rules for behavior are enforced at my school.	20-21	121	90.1%	57	96.5%		
	18-19	126	93.6%	51	100.0%		
	21-22	327	97.0%	57	100.0%		
I feel safe at my school before and after school hours.	20-21	121	93.4%	57	98.3%		
nours.	18-19	126	96.8%	52	98.1%	36 247 71 **Yellow 25	
	21-22	331	97.0%	57	100.0%	36	94.4%
I feel safe at my school during the school day.	20-21	122	95.1%	57	96.5%	247	77.7%
	18-19	126	96.8%	52	100.0%	71	97.2%
	21-22	331	97.9%	57	100.0%		
I feel safe going to or coming from my school.	20-21	121	100.0%	57	98.2%		
	18-19	126	97.7%	52	100.0%		
	21-22	322	92.2%	57	100.0%		
Students from different backgrounds get along vell at my school.	20-21	122	96.7%	57	98.2%		
	18-19	126	91.3%	52	100.0%		
	21-22	330	94.0%	57	100.0%		
Teachers and students get along well with each other at my school.	20-21	124	97.6%	57	98.3%		
other at my school.	18-19	126	96.8%	52	100.0%		
	21-22	330	97.6%	57	100.0%		
Teachers work together to help students at my school.	20-21	124	100.0%	57	98.3%		
school.	18-19	126	99.2%	52	98.1%	9% 9% %	
	**(Deno	tes reverse cod	led questions)	0 - 14.9% Gre	en 15 - 24.9%	Yellow 25	% plus Red
**I have seen or know of another student being	21-22	317	33.7%	57	3.5%		
bullied.	20-21	122	21.3%	57	5.3%		
	18-19	126	32.5%	52	5.8%		
	**(Deno	tes reverse cod	led questions)	0 - 14.9% Gre	en 15 - 24.9%	Yellow 25	% plus Red
**I have been bullied at the school during the	21-22	320	26.2%				
school day.	20-21	122	15.6%				
	18-19	126	22.2%				
					en 15 - 24.9%	Yellow 25	% plus Red
**I have bullied another student at my school.	21-22	327	4.9%	57			
sames another stadent at my school.	20-21	122	5.0%	57			
	18-19	126	4.0%	52	3.8%	Page 40	of 54

Question	Year	Students	Student Percent Positive	Teachers	Teachers Percent Positive	Parents	Parents Percent Positive
	**(Denot	es reverse cod	ed questions)	0 - 14.9% Gree	en 15 - 24.9%	Yellow 25	% plus Red
**I have been bullied while going to or from	21-22	319	13.2%				
school.	20-21	123	3.2%				
	18-19	126	4.8%				
				0 - 14.9% Gree	en 15 - 24.9%	Yellow 25	% plus Red
**I have been bullied by someone from my school using a computer, a cell phone or other electronic	21-22	326	6.7%				
devices.	20-21	124	4.8%				
	18-19	126	1.6%		70 Seen 15 - 24.9% Yellow 25% 32 32 32 32 32 32 32 32 32 32 32 32 32		
	21-22	323	90.8%	57	98.2%	32	90.6%
Adults at my school prevent bullying from happening.	20-21	125	91.2%	57	94.7%	246	58.9%
nappening.	18-19	126	91.2%	52	100.0%	70	78.5%
	21-22	325	93.5%				
I can always go to adults at my school if I am being		125	97.6%				
bullied.	18-19	126	96.1%				
An adult at my school has talked to me about bullying.	21-22	326	83.7%				
	20-21	123	84.6%				
	18-19	126	79.3%				
	21-22					28	92.8%
My child's teachers care about my child as an	20-21						98.4%
individual.	18-19						
	21-22					28	92.8%
My child's school has an anti-bullying program to	20-21					247	93.5%
prevent or deal with bullying.	18-19					71	54.9%
The IGP conference was beneficial to my child as	21-22						
he/she prepares to be promoted to the next grade	20-21						
level.	18-19					53	28.3%
During the ICD conference the	21-22						
During the IGP conference, the counselors discussed my child's academic progress and	20-21						
his/her career goals.	18-19					53	24.5%
	21-22						
I recommend that all parents/guardians attend IGP	20-21						
conferences with their children.	18-19					52	30.8%
	10-19					52	30.0%

Executive Summary of Needs Assessment Data Findings

School Name: Lake Murray Elementary

Per SBE Regulation 43-261, the annual needs assessment will provide focus for planning teams to set priorities for the plan. The comprehensive needs assessment must identify targeted areas of discrepancy between the desired performance levels and the current status as indicated by available data. Any discrepancies in the following areas identified by the school and district report cards must be included in the plan: (1) achievement, (2) achievement by subgroups, (3) graduation rates, (4) attendance, (5) discipline, (6) teacher/administrator quality and professional growth, and (7) other priority areas.

Measurable performance goals, written in five-year increments, shall be developed to address the major areas of discrepancy found in the needs assessment in key areas reported in the district and school report cards.

State Report Card for districts and schools data: http://ed.sc.gov/data/report-cards/state-report-cards/

Directions: In the appropriate boxes, use school data to identify areas in need of improvement. Required areas to be addressed: Student Achievement, Teacher/Administrator Quality, and School Climate.

Student Achievement

Primary School (K - 2) Student

Elementary/ Middle School (3 - 8) Student

High School (9 - 12) Student

At Lake Murray Elementary School, we had 54% of our students demonstrating readiness of the KRA assessment with only a 4.4% difference between language and literacy skills and mathematics. We are continuing to see the trend of students entering 5K without a preschool experience. Therefore, teachers are not only instructing students on foundational skills such as letters, phonemic awareness, and numbers, but also modeling and explicitly teaching students how to problem solve, communicate, and collaborate with their classmates. In terms of our 1st grade and 2nd grade students being "on track" as they progress to 2nd and 3rd grade, we were pleased with the alignment in percentages between English Language Arts (ELA) and mathematics. When reviewing our 3rd-5th SC Ready data, we are targeting ELA, with a goal this year of 80% of our students scoring Met or Exceeds. To support literacy growth of all students, teachers are engaged in professional development around text demands, writing small groups, and school based coaching labs. The impact of this professional development is monitored through learning walks, classroom observations, as well as the progress of the students' growth targets on the teachers' SLO. A subgroup that we have a focus on, in regards to closing the achievement gap, are the students in special education for reading. Throughout the year, we have engaged in professional development with our special education teachers, administration, literacy coach, and district

Executive Summary of Needs Assessment Data Findings

	curriculum specialist. We are continuously analyzing the data from progress monitoring, running records, and IReady school benchmarks to ensure the strategies we are implementing instructionally are impacting the growth of these students. Our goals for our students in special education for reading center around increasing their running records by three text levels as well as having 40% of our students in 3rd-5th grade score Met on SC Ready in ELA.
Teacher/Administrator Quality	At Lake Murray Elementary, we are very proud of the data from our school report card in which the percent satisfied with the learning environment, social and physical environment, school home relations, school safety before and after hours, and the rules for behavior are all 100%. We currently have seven teachers who hold their National Board Certification, and are pleased to note we have increased our average to 94.6% of teachers returning from the previous year (over a three year average). Our teacher attendance did decline last year to 95.1%, and we are working diligently on improving teacher attendance to what it was prior to the pandemic.
School Climate	As part of our school based work plan, we are focusing this year on leveraging the structure of the school wide behavioral matrix and expectations to ensure all students have a safe environment for learning to occur. At the beginning of the school year, all staff explicitly taught the LMES behavior matrix that outlines how students are to Be Safe, Be Respectful and Be Responsible throughout the building. To create a positive climate within the classroom, teachers are using the structures of morning meeting and closing circle as well as the Lexington School District One Powerskills of Integrity, Perseverance, Critical Thinking, Communication, Accountability, Interpersonal Skills, Willingness to Take Risks and Collaboration. Through our learning walks and observations, we have documented that the intentional focus on both the behavior matrix and Powerskills is evident on our campus. Furthermore, Student Survey results showed students responding positively to the following statements: 95.1% are satisfied with the learning environment, 95.7% are satisfied with the social and physical environment, and 93.9% are satisfied with home-school relations. Our goal is, always, for students to feel that they are safe and cared for at Lake Murray Elementary.

System Commitments

The idea of 'system commitments' rather than strategic goals indicates that these are promises we make to ourselves, our students and our community, rather than numerical goals to check off. Annual performance goals will be driven by our commitments.

- 1. All students, regardless of circumstances, advance on time, prepared to graduate and ready to enter college, the military or industry with certification.
- 2. Teaching and learning develop power skills in all students.
- 3. Our schools are service-oriented centers of learning, committed to family and community partnerships.
- 4. Every adult will be equipped with the skills and resources necessary to advocate for and ensure the success of all students.

Strategic Areas of Emphasis

- Literacy and Numeracy
- High Impact Teaching and Learning
- Leadership Development
- Opportunity and Access

South Carolina State Department of Education Required Goal Categories

- Student Achievement
- Teacher and Administrator Quality
- School Climate
- Gifted and Talented

Performance Goals

- 1. The district will increase the percentage of students who are progressing on-time with the requisite skills for success at their current grade levels.
- 2. The district will implement strategies to improve equity in high level coursework.
- 3. The district will implement strategies to improve performance in high level coursework.
- 4. The district will improve the conditions that lead to student success in each school by utilizing a system of advocacy for each child that facilitates healthy social and emotional growth.
- 5. The district will increase opportunities for district personnel to participate in collaborative professional learning opportunities that impact student achievement.
- 6. The district will implement strategies to improve customer service, parent engagement, and community involvement.

Performance Goal 1: The district will increase the percentage of students who are progressing on-time with the requisite skills for success at their current grade levels.

System Commitment(s): 1

State Department Category: Student Achievement

Strategic Area of Emphasis: Literacy and numeracy, High impact teaching and learning

School Level	Measure	Grade	Baseline	2018-19	2019-20	2020-21	2021-22	2022-23
Elementary	% of students meeting or exceeding standard on		93.7%	95.6%	97.6%	90.6%	92.6%	94.6%
	end-of-year text levels will increase annually by 2 points.	Grades K-2	(Actual)	89.6%	86.6%	77.7%	79.7%	
	% of students meeting or exceeding standard on	C 1 2 - 5	70.9%	72.9%	74.9%	70.0%	72.0%	74.0%
	SC READY ELA will increase annually by 2 points.	Grades 3-5	(Actual)	75.1%		69.8%	77.1%	
	% of students meeting or exceeding standard on		76.8%	78.8%	80.8%	82.8%	84.8%	86.8%
	SC READY Math will increase annually by 2 points.	Grades 3-5	(Actual)	80.0%		73.5%	78.9%	
	% of students in Tier 2 or Tier 3 interventions for		4.1%	3.0%	2.0%	7.5%	6.5%	5.4%
	math and/or reading will decrease annually by 1 point.	Grades K-5	(Actual)	3.7%	9.4%	13.6%	14.3%	

Action Plan for Performance Goal 1:					Evaluation
1. The school will engage in an ongoing series of planning meetings with a district support team to evaluate student achievement, strategies for improvement, and implementation plans for district strategic initiatives, leading to more impactful supports for all students.	May 2018 - June 2019	Principal	None	n/a	Tiered system of support matrix
2. With support from the district's central services, implement a research-based instructional model in mathematics and language arts that increases student success in literacy and numeracy.	May 2018 - June 2019	ELA Coordinator, Math Coordinator, ELA and Math Leadership Teams	None	n/a	Professional learning experiences for teachers and administrators, classroom observations, student achievement data review, teacher reflection data
3. Research the impact of time, space and place on student achievement and make recommendations for learner-centered scheduling decisions.	May 2018 - December 2018	Principal, Secondary Director, Elementary Director	None	n/a	Scheduling recommendations for 2019-2020
4. Expand intervention approaches for all students using varied methods of service.	May 2018 – June 2019	RTI Coordinator, Lead Interventionist, Special Education Coordinators, GT Coordinator	None	n/a	Scheduling recommendations for 2019-2020Student achievement results measured by school-based data teams
5. Leverage the SC Teaching Standards 4.0 to	May 2018 –	Principal, Assistant	None	n/a	Student engagement survey

empower all teachers to engage all students in high	June 2021	Principals		results, professional learning
impact learning experiences that cultivate the				plans based upon
application of identified power skills.				observation data

Performance Goal 2: The district will implement strategies to improve equity in high level coursework.

System Commitment(s): 1, 2

State Department Category: Gifted and Talented, Teacher and Administrator Quality, School Climate, Student

Achievement

Strategic Area of Emphasis: Opportunity and Access, High impact teaching and learning

School Level	Measure	Grade	Baseline	2018-19	2019-20	2020-21	2021-22	2022-23
· ·	Gifted enrollment equity indices for minority	•	0.512	0.541	0.571	0.711	0.762	0.791
	groups will increase by 0.03 annually.	Grades 3-5	(Actual)	0.304	0.475	0.732	0.327	

Action Plan for Performance Goal 2:					Evaluation
1. The school will engage in an ongoing series of planning meetings with a district support team to evaluate student achievement, strategies for improvement, and implementation plans for district strategic initiatives, leading to more impactful supports for all students.	May 2018 - June 2019	Director of Assessment and Accountability, Elementary Director, Secondary Director	None	n/a	Tiered system of support matrix
2. Increase school and teacher access to high quality data resources in order to identify skill gaps that impede individual students' access to gifted and talented programs or high level coursework.	May 2018 – August 2018	Director of Accountability, Principal	None	n/a	District Data Dashboard
3. Provide supports to students based on identified needs to cultivate growth in the skill sets needed to qualify for enrichment and accelerated coursework.	May 2018 – June 2019	Principal, ELA Coordinator, Math Coordinator, GT Coordinator	None	n/a	Curriculum Unit Plans, SLOs documenting approaches used to achieve specific growth targets for individual students, student achievement results
4. Review and revise coursework at all levels to be more inclusive and responsive to all students' backgrounds and varied experiences.	May 2018 – June 2019	Content Coordinators, Lead Teachers	None	n/a	Comparison of assessment results from 2017-2018 to 2018-2019, revised CUPs, revised assessments
5. Research and apply support structures for nontraditional students in order to increase the students' success rates and continued participation in accelerated coursework.	May 2018 – June 2019	Principal, GT Coordinator, Lead Teachers	None	n/a	Comparison of student success data in high level coursework from 2017-2018 to 2018-2019.

Performance Goal 3: The district will implement strategies to improve performance in high level coursework.

System Commitment(s): 1

State Department Category: Gifted and Talented, Student Achievement

Strategic Area of Emphasis: High Impact Teaching and Learning, Literacy and Numeracy

School Level	Measure	Grade	Baseline	2018-19	2019-20	2020-21	2021-22	2022-23
Elementary	% scoring Exceeds on SC READY ELA subject test	C	34.5%	35.4%	36.4%	37.4%	39.2%	40.1%
	will increase by 1 point annually	Grades 3-5	(Actual)	45.0%		38.2%	49.3%	
	% scoring Exceeds on SC READY Math subject test	C 1 2 - 5	45.8%	46.7%	47.7%	48.7%	49.7%	50.7%
	will increase by 1 point annually Grades 3	Grades 3-5	(Actual)	46.6%		39.6%	47.2%	
	% scoring Exceeds on SCPASS Science subject test	6 1 45	28.6%	29.5%	30.5%	31.5%	32.5%	33.5%
	will increase by 1 point annually	Grades 4-5	(Actual)	36.3%		30.6%	36.8%	
	% scoring Exceeds on SCPASS Social Studies	6 1 45	69.4%	70.3%	71.3%	62.1%	63.1%	64.0%
	subject test will increase by 1 point annually	Grades 4-5	(Actual)	64.3%				

Action Plan for Performance Goal 3:	Evaluation				
1. The school will engage in an ongoing series of planning meetings with a district support team to evaluate student achievement, strategies for improvement, and implementation plans for district strategic initiatives, leading to more impactful supports for all students.	May 2018 - June 2019	Principal, Director of Accountability, Elementary Director, Secondary Director	None	n/a	Tiered system of support matrix
2. Increase school and teacher access to high quality data resources in order to identify skill gaps that impede individual students' access to gifted and talented programs or high level coursework.	May 2018 – August 2018	Principal, Director of Accountability	None	n/a	District Data Dashboard
3. Provide supports to students based on identified needs to cultivate growth in the skillsets needed to qualify for enrichment and accelerated coursework.	May 2018 – August 2018	Principal, ELA Coordinator, Math Coordinator, GT Coordinator	None	n/a	Curriculum Unit Plans, SLOs documenting approaches used to achieve specific growth targets for individual students, student achievement results
4. Review and revise coursework at all levels to be more inclusive and responsive to all students' backgrounds and varied experiences.	May 2018 – June 2019	Content Coordinators, Lead Teachers	None	n/a	Comparison of assessment results from 2017-2018 to 2018-2019, revised CUPs, revised assessments
5. Research and apply support structures for all students in order to increase all students' success rates and continued participation in accelerated	May 2018 – June 2019	Principal, GT Coordinator, Lead Teachers	None	n/a	Comparison of student success data in high level coursework from 2017-2018

Performance Goal 4: The district will improve the conditions that lead to student success in each school by utilizing a system of advocacy for each child that facilitates healthy social and emotional growth.

System Commitment(s): 1, 2, 4

State Department Category: School Climate, Teacher/Admin Quality

Strategic Area of Emphasis: Opportunities and Access, Leadership Development

School Level	Measure	Grade	Baseline	2018-19	2019-20	2020-21	2021-22	2022-23
Elementary	% of students chronically absent will decrease by	CI K F	6.9%	6.3%	5.8%	5.3%	4.8%	4.3%
	0.5 points annually.	Grades K-5	(Actual)	6.0%	10.3%	13.1%	10.6%	
	% of students with 3 or more discipline referrals	6 1 1/ 5	1.4%	0.8%	0.3%	0.0%	0.0%	0.0%
	will decrease by 0.5 points annually.	Grades K-5	(Actual)	1.8%	0.6%	0.3%	0.7%	
	SC READY equity indices for minority groups will		0.795	0.824	0.854	0.884	0.914	0.944
	increase by 0.03 annually.	Grades 3-5	(Actual)	0.833		0.814	0.794	

Action Plan for Performance Goal 4:					Evaluation
1. The school will engage in an ongoing series of planning meetings with a district support team to evaluate student achievement, strategies for improvement, and implementation plans for district strategic initiatives, leading to more impactful supports for all students.	May 2018 - June 2019	Principal, Director of Accountability, Elementary Director, Secondary Director, School Data Teams	None	n/a	Tiered system of support matrix
2. Establish a wellness team to support the physical, social, and emotional health of students and staff.	August 2018	Principal, Director of School Counseling, Lead Nurse	None	n/a	Wellness team orientation program, monthly monitoring of team records.
3. Utilize district Mental health resources, including counselors shared between schools, in order to provide service to students.	Fall of 2018 to Fall of 2019	Principal, Director of School Counseling			HR Records
4. Implement a system whereby each student is well known by an adult advocate who supports the student's social, emotional, and academic development.	August 2018- Ongoing	Principal, Director of School Counseling, Director of Elementary Schools, Director of Secondary Schools			Status updates from School Wellness Teams and school- level directors of school counseling
5. Student behavior policies will be reviewed and revised to ensure that appropriate interventions are used to support student success.	August 2018- Ongoing	Principal, Director of Student Services			Revision of current board policies.
6. Provide student-centered transition supports for students entering or leaving the school for any reason, including enrolling in or returning from alternative placement, home-based services, illness, suspension, etc.	Fall of 2018	Principal, SLT, Director of Student Services, Director of School Counseling, Director of			Status updates from School Wellness Teams and school- level directors of school counseling

Elementary Schools, Director of Secondary Schools, District RTI	
Coordinator	

Performance Goal 5 : The district will increase opportunities for district personnel to participate in collaborative professional learning opportunities that impact student achievement.

System Commitment(s): 4

State Department Category: Teacher/Admin Quality

Strategic Area of Emphasis: Leadership Development

School Level	Measure	Grade	Baseline	2018-19	2019-20	2020-21	2021-22	2022-23
Elementary			98.1%	98.0%	98.0%	100.0%	98.0%	98.0%
	"Sufficient resources are available to allow teachers to take advantage of professional development activities." will reach 98% by 2021		(Actual)	100.0%		94.7%	100.0%	
	Positive responses to the SCDE survey item		100.0%	98.0%	98.0%	98.0%	98.0%	98.0%
	"Teachers at my school are encouraged to develop innovative solutions to problems." will reach 98% by 2021		(Actual)	100.0%		98.3%	100.0%	

Action Plan for Performance Goal 5:	Evaluation				
1. The school will engage in an ongoing series of planning meetings with a district support team to evaluate student achievement, strategies for improvement, and implementation plans for district strategic initiatives, leading to more impactful supports for all students.	May 2018 - June 2019	Principal, Director of Accountability, Elementary Director, Secondary Director	None	n/a	Tiered system of support matrix
2. Design a school professional learning plan aligned with system commitments and strategic areas of emphasis (opportunities and access, literacy and numeracy, high-impact teaching and learning, and leadership development)	May 2018 - December 2018	Principal, Director of Professional Learning and Leadership Development	\$22,400	General Budget	School Professional Learning Plan
3. Working with central services office of leadership development, implement a competency-based educational leadership system to develop and support teacher leaders, assistant principals, and aspiring principals.	May 2018 - June 2019	Principal, Director of Professional Learning and Leadership Development, Director of Human Resources	\$108,200	General Budget	Retention of high-performing employees, Transparency of development and hiring process at all leadership levels, Staff engagement and commitment to the development process, Increase in pool of prospective school leaders
4. Design or redesign structures that empower educator collaboration and professional learning opportunities to more effectively support student outcomes.	May 2018 – Nov. 2018	Principal, Elementary Director, Secondary Director, Teacher Leadership Council	None	n/a	Proposal for changes to collaborative planning, vertical planning opportunities and schoolbased PLCs presented to principals, November 2018
5. Create model classrooms and labsites for visible	2018-2019 PK-	ELA Coordinator,	None	n/a	Professional learning

implementation of workshop model in reading,	8 ELA and	Math Coordinator,	experiences for teachers and
writing, and math PK-8 and Student Engagement	Math; 2019-	ELA and Math	administrators, classroom
Model in 9-12	2020	Leadership Teams	observations, student
	Secondary		achievement data review,
			teacher reflection data

Performance Goal 6 : The district will implement strategies to improve customer service, parent engagement, and community involvement.

System Commitment(s): 3

State Department Category: Teacher and Administrator Quality, School Climate

Strategic Area of Emphasis: Leadership Development

School Level	Measure	Grade	Baseline	2018-19	2019-20	2020-21	2021-22	2022-23
Elementary	% of positive student and parent responses on the		91.8%	93.4%	95.0%	95.0%	95.0%	95.0%
	state survey metric "I am satisfied with the social and physical environment at my school" will reach 95% by 2019-20.		(Actual)	96.0%		95.8%	95.3%	
	% of positive student and parent responses on the		91.3%	93.1%	95.0%	95.0%	95.0%	95.0%
	state survey metric "I am satisfied with home/school relations at my school" will reach 95% by 2019-20.		(Actual)	86.8%		86.8%	94.1%	

Action Plan for Performance Goal 6:	Evaluation				
1. Customer service efforts will be supported and monitored through the school's ongoing improvement meetings with central services.	e school's ongoing ongoing Elementary Schools,				Tiered system of support matrix
2. Define job-specific customer service skills for all employees as part of on-boarding and annual HR training.	August 2018	Principal, Director of Human Resources	None	n/a	HR training modules
3. Increase feedback opportunities for students and parents through on-site events, digital communication, and sampling tools.	August 2018 - ongoing	Principal, Director of Accountability	None	n/a	Customer Service/School- Home Relations data available on district dashboard